## Grossmont-Cuyamaca Community College District Revenue and Expenditures Projections

## Assumptions:

4\% apportionment deficit for 20/21 Adoption Budget
$50 \%$ reduction in international enrollment tuition in 20/21 AB. Increase $25 \%$ in 22/23 and 23/24
$2 \%$ COLA on apportionment in future years starting in 21/22
Added all Delayed positions in 21/22-20 positions
Added $1 / 2$ of frozen positions in 21/22-12 positions
Added remainder of frozen positions in 22/23-13 positions Increase adjunct by 5\% in 21/22 no other increases in future years other than step \& col Increase temporary hourlies by $25 \%$ in 21/22 no other increases in future years Step \& Col increase cost included every year at $1 \%$

Use PERS/STRS Reserve for $1 / 2$ of increased cost for 21/22 \& 22/23
OPEB $=1 \%$ of contract salaries
4\% Medical Benefit Rates increase every year Increase Board Reserve by $.25 \%$ starting in 21/22

No funds allocated for facilities repairs \& maintenance in future years Operating expense increase 1\% every year

Revenue and Expenditures Projections - Best Estimates as of July 2020
Unrestricted General Fund

|  | 2019/20 Proj |  | $\begin{aligned} & \text { 8\% Reduction } \\ & \text { 2020/21 ТВ } \end{aligned}$ |  | 4\% Reduction 2020/21 AB |  | $\begin{gathered} \text { 2\% COLA } \\ \text { 2021/22 Proj. } \end{gathered}$ |  | $\begin{gathered} \text { 2\% COLA } \\ \text { 2022/23 Proj. } \end{gathered}$ |  | $\begin{gathered} \text { 2\% COLA } \\ \text { 2023/24 Proj. } \end{gathered}$ |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Beginning Balance | \$ | 12,781,971 | \$ | 12,175,625 | \$ | 12,175,625 | \$ | 6,435,495 | \$ | 6,377,987 | \$ | 6,505,769 |
| Revenue: |  |  |  |  |  |  |  |  |  |  |  |  |
| General Apportionment | \$ | 116,015,610 | \$ | 116,015,610 | \$ | 116,015,610 | \$ | 118,335,922 | \$ | 120,702,641 | \$ | 123,116,693 |
| State Shortfall (Deficit) |  | $(1,160,156)$ |  | $(9,281,249)$ |  | $(4,640,624)$ |  | - |  | - |  | - |
| Prior Year Adjustment - one-time |  | 509,597 |  | - |  | - |  | - |  | - |  | - |
| Other State Revenue |  | 4,938,434 |  | 4,774,881 |  | 4,774,881 |  | 4,774,881 |  | 4,774,881 |  | 4,774,881 |
| Local Revenue |  | 5,185,186 |  | 4,109,465 |  | 2,875,715 |  | 2,875,715 |  | 3,185,715 |  | 3,495,715 |
| Transfer from OPEB |  | 1,648,930 |  | 1,454,345 |  | 1,454,345 |  | 1,515,707 |  | 1,579,927 |  | 1,646,923 |
| Transfer Between Restricted \& Unrestricted |  | - |  | - |  | - |  | - |  | - |  | - |
| Total Revenue | \$ | 127,137,601 | \$ | 117,073,052 | \$ | 120,479,927 | \$ | 127,502,225 | \$ | 130,243,164 | \$ | 133,034,212 |

## Expenditures

| Salaries | \$ | 78,313,893 |  | \$ | 75,894,240 |  | \$ | 76,252,244 |  | \$ | 79,507,680 |  | \$ | 80,950,129 |  | \$ | 81,744,051 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Benefits/Retirement |  | 32,287,735 |  |  | 34,162,894 |  |  | 34,351,858 |  |  | 37,026,557 |  |  | 39,379,999 |  |  | 42,354,449 |  |
| Total Salaries \& Benefits |  | 110,601,628 | 87\% |  | 110,057,134 | 94\% |  | 110,604,102 | 92\% |  | 116,534,237 | 91\% |  | 120,330,128 | 92\% |  | 124,098,500 | 93\% |
| Projected increased costs |  |  |  |  |  |  |  |  |  |  | \$5,930,135 |  |  | \$3,795,891 |  |  | \$3,768,372 |  |
| Supplies |  | 953,953 |  |  | 949,879 |  |  | 1,049,879 |  |  | 1,060,378 |  |  | 1,070,982 |  |  | 1,081,691 |  |
| Rents, Utilities \& Other Operating |  | 14,225,095 |  |  | 12,746,965 |  |  | 13,039,080 |  |  | 13,169,471 |  |  | 13,301,166 |  |  | 13,434,177 |  |
| Capital Outlay |  | 1,116,807 |  |  | 607,379 |  |  | 713,379 |  |  | 720,513 |  |  | 727,718 |  |  | 734,995 |  |
| Other Outgo/Stdt Financial Aid |  | 846,464 |  |  | 580,952 |  |  | 580,952 |  |  | 586,762 |  |  | 592,629 |  |  | 598,555 |  |
| Facilities Maintenance \& Repairs |  | - |  |  | - |  |  | 232,665 |  |  |  |  |  |  |  |  | - |  |
| Total Expenditures | \$ | 127,743,947 |  | \$ | 124,942,309 |  | \$ | 126,220,057 |  | \$ | 132,071,360 |  | \$ | 136,022,622 |  | \$ | 139,947,919 |  |
| Ending Balance |  | 12,175,625 |  |  | 4,306,368 |  |  | 6,435,495 |  |  | 1,866,360 |  |  | 598,528 |  |  | $(407,938)$ |  |
| Less: Legal Reserve 5\% |  | 6,684,074 |  |  | 6,154,699 |  |  | 6,316,931 |  |  | 6,377,987 |  |  | 6,505,769 |  |  | 6,644,761 |  |
| Less: Board Goal Reserve |  | 2,191,500 |  |  | 2,017,934 |  |  | 2,071,125 |  |  | 2,384,294 |  |  | 2,729,693 |  |  | 3,090,587 |  |
| Less: Purchase Order Carry Over/Commitment |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Net Ending Balance | \$ | 3,300,051 |  | \$ | $(3,866,265)$ |  |  | (\$1,952,561) |  | \$ | $(6,895,921)$ |  | \$ | $(8,636,934)$ |  | \$ | $(10,143,285)$ |  |

